

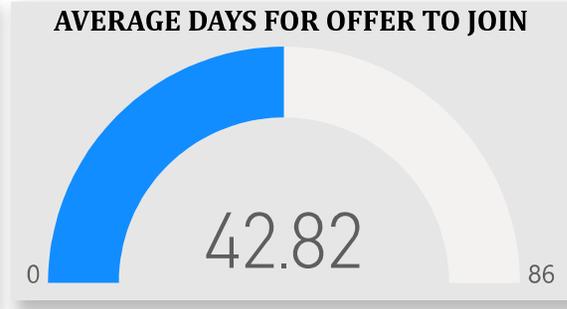
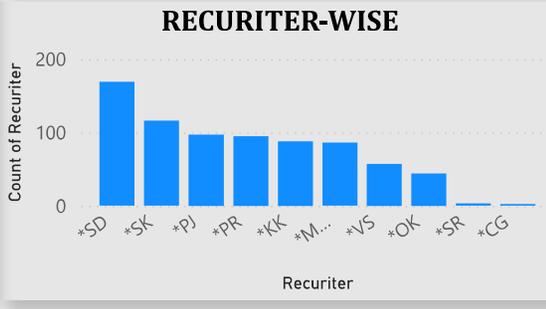
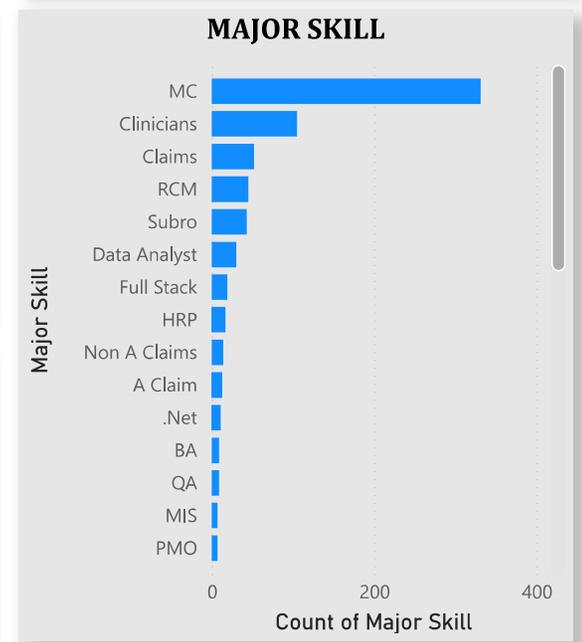
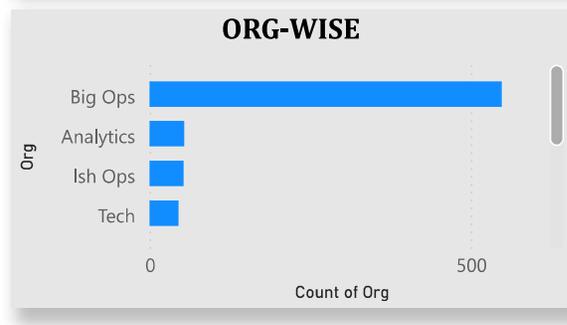
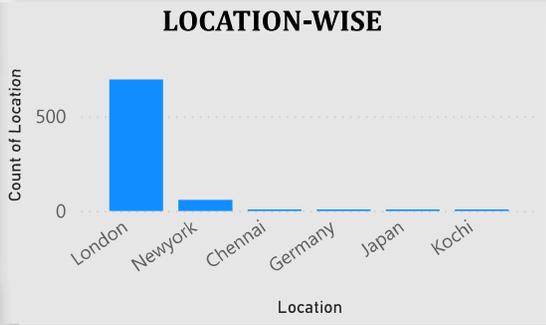
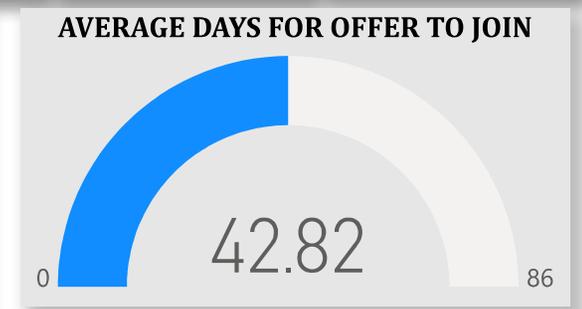
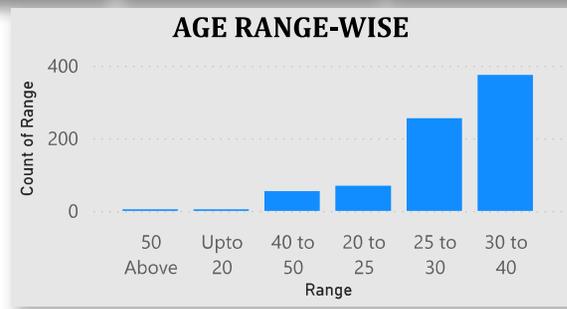
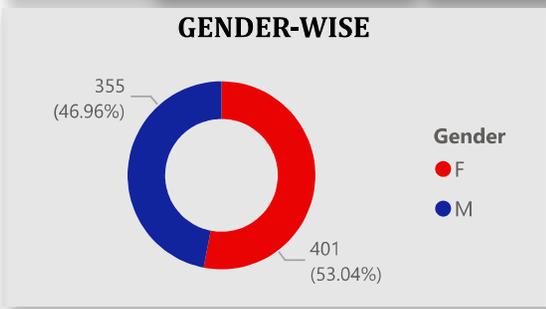
HR HIRING DASHBOARD

| | | | | | | |
|---|-------------------------------------|---|---|---|--|---------------------------------|
|  | TOTAL EMPLOYEE 757 | AVERAGE DAYS HIRING 130.54 | AVERAGE DAYS HIRING 130.54 | AVERAGE DAYS FOR OFFER 87.72 | AVERAGE COMPENSATION 193M | AVERAGE AGE 31 |
|---|-------------------------------------|---|---|---|--|---------------------------------|

LOCATION
Location: All Chennai Germany Japan Kochi London Newyork

HIRE TYPE
Hire Type: All Backfill New Proces...

SOURCE-TYPE
Source: All Campus Direct Portal RISE RISE NP RPO





DATA HIRING ANALYSIS

By Deepak G Kutty

| Hire Type | Count | Average days taken for hiring | Average days taken for offer on | Average days taken after offering to join |
|---------------------|------------|-------------------------------|---------------------------------|---|
| New Process Ramp-Up | 627 | 134 | 91 | 43 |
| Backfill | 129 | 113 | 72 | 41 |
| Total | 756 | 131 | 88 | 43 |

Observation

- It has been observed that a total of 756 employees were hired. Out of these, 627 were for a new process ramp-up, while 129 were backfill positions.
- The average time taken to hire new employees is 134 days, which is considerably high. This indicates that attracting and recruiting young talent is challenging.
- For experienced hires, the average hiring time is 113 days.
- The average time taken to issue offers to new employees is 91 days, suggesting that when a position becomes vacant, it takes over 90 days to fill.
- For experienced candidates, the average time to fill a position is 72 days.
- After offering the job ,it takes about 43 days for getting into the job for the new hiring and for the backfill position it takes about 41 days.

| Month of requisition | Count |
|----------------------|-------|
| Oct-22 | 1 |
| May-23 | 3 |
| Jul-23 | 8 |
| Aug-23 | 12 |
| Sep-23 | 67 |
| Oct-23 | 20 |
| Nov-23 | 80 |
| Dec-23 | 26 |
| Jan-24 | 86 |
| Feb-24 | 56 |
| Mar-24 | 37 |
| Apr-24 | 73 |
| May-24 | 78 |
| Jun-24 | 34 |
| Jul-24 | 64 |
| Aug-24 | 60 |
| Sep-24 | 24 |
| Oct-24 | 16 |
| Nov-24 | 8 |
| Dec-24 | 1 |
| Jan-25 | 45 |
| Feb-25 | 46 |
| Mar-25 | 46 |

Observation

The Highest attrition is notified on the month of January-2024 Based on the trend analysis the predicted attrition count is 45 is on January-25,46 on the February-25,and on march-25 is 46

For the category Big Ops the ,the highest attrition is on the month january, for Ish Ops the attrition is on the month Nov-23,for the analytics the highest attrition on the month April-24.

The Highest offering was done at the month of Dec-24 and second is on the month of Nov-24.

The highest requirtement was done through the vendor source with total 331,with highest on the month of Nov-24

Source vendor with recruiter PK have done major recruitment 85 and top was on the month Nov-24

Detailed report with additional analysis in the excel

**Values in yellow indicates the predicted values*

| Month of requisition | New Process Ramp-Up | Backfill |
|-----------------------------|----------------------------|-----------------|
| Oct-22 | 1 | 0 |
| May-23 | 3 | 0 |
| Jul-23 | 7 | 1 |
| Aug-23 | 2 | 10 |
| Sep-23 | 59 | 8 |
| Oct-23 | 16 | 4 |
| Nov-23 | 75 | 5 |
| Dec-23 | 21 | 5 |
| Jan-24 | 86 | 0 |
| Feb-24 | 51 | 5 |
| Mar-24 | 33 | 4 |
| Apr-24 | 53 | 20 |
| May-24 | 56 | 22 |
| Jun-24 | 28 | 6 |
| Jul-24 | 53 | 11 |
| Aug-24 | 50 | 10 |
| Sep-24 | 15 | 9 |
| Oct-24 | 8 | 8 |
| Nov-24 | 8 | 0 |
| Dec-24 | 0 | 1 |
| Total | 625 | 129 |

The highest attrition in the backfill was on the month May-24.

| Time Line | Count | New Process Ramp-Up | Backfill |
|---------------------|--------------|----------------------------|-----------------|
| Within/Outside TAT | 1 | 0 | 0 |
| Within TAT | 406 | 329 | 77 |
| Missed | 327 | 278 | 49 |
| Within TAT (Campus) | 23 | 20 | 3 |
| Total | 757 | 627 | 129 |

| Location | Count | New Process Ramp-Up | Backfill | Average Compensation(in crore) | Average Employee age |
|-----------------|--------------|----------------------------|-----------------|---------------------------------------|-----------------------------|
| Chennai | 2 | 1 | 1 | 18.75 | 34 |
| Germany | 1 | 1 | 0 | 8.40 | 27 |
| Japan | 1 | 1 | 0 | 12.06 | 31 |
| Kochi | 1 | 1 | 0 | 19.56 | 28 |
| London | 693 | 565 | 128 | 19.71 | 31 |
| Newyork | 58 | 58 | 0 | 14.89 | 30 |
| Total | 756 | 627 | 129 | 19.31 | 31 |

| Source | Count | New Process Ramp-Up | Backfill | Average days taken for hiring | Average days taken for offer on |
|--------------|------------|---------------------|------------|-------------------------------|---------------------------------|
| Vendor | 331 | 273 | 58 | 150 | 106 |
| RISE | 309 | 258 | 51 | 118 | 77 |
| Direct | 24 | 18 | 6 | 115 | 68 |
| Portal | 53 | 46 | 7 | 132 | 88 |
| Campus | 23 | 20 | 3 | 53 | 15 |
| RISE NP | 4 | 3 | 1 | 149 | 113 |
| Social Media | 11 | 8 | 3 | 73 | 43 |
| RPO | 1 | 1 | 0 | 47 | 38 |
| Total | 756 | 627 | 129 | | |

| Recuriter Wise | Count | New Process Ramp-Up | Backfill | Average days taken for hiring | Average days taken after offering to join | Within/Outside TAT | Within TAT | Missed | Within TAT (Campus) | Within TAT % |
|----------------|------------|---------------------|------------|-------------------------------|---|--------------------|------------|------------|---------------------|--------------|
| PR | 95 | 82 | 13 | 169 | 51 | 0 | 33 | 62 | 0 | 8% |
| MFR | 86 | 82 | 4 | 146 | 42 | 0 | 49 | 37 | 0 | 12% |
| KK | 88 | 63 | 25 | 166 | 54 | 0 | 27 | 61 | 0 | 7% |
| SK | 116 | 86 | 30 | 92 | 31 | 0 | 66 | 27 | 23 | 16% |
| SD | 169 | 137 | 32 | 121 | 46 | 0 | 103 | 66 | 0 | 25% |
| PJ | 97 | 83 | 14 | 122 | 34 | 0 | 60 | 37 | 0 | 15% |
| VS | 57 | 51 | 6 | 124 | 46 | 0 | 36 | 21 | 0 | 9% |
| OK | 44 | 39 | 5 | 119 | 35 | 0 | 28 | 16 | 0 | 7% |
| CG | 1 | 1 | 0 | 55 | 26 | 0 | 1 | 0 | 0 | 0% |
| SR | 3 | 3 | 0 | 48 | 29 | 0 | 3 | 0 | 0 | 1% |
| Total | 756 | 627 | 129 | | | 0 | 406 | 327 | 23 | |

| Org | Count | New Process Ramp-Up | Backfill | Average days taken for hiring | Average days taken after offering to join | Within/Outside TAT | Within TAT | Missed | Within TAT (Campus) | Within TAT % |
|--------------|------------|---------------------|------------|-------------------------------|---|--------------------|------------|--------|---------------------|--------------|
| Analytics | 54 | 50 | 4 | 102 | 38 | 0 | 26 | 14 | 14 | 6% |
| Big Ops | 548 | 450 | 98 | 134 | 46 | 0 | 304 | 244 | 0 | 75% |
| Ella | 1 | 1 | 0 | 87 | 91 | 0 | 1 | 0 | 0 | 0% |
| Harri | 43 | 31 | 12 | 140 | 27 | 0 | 22 | 21 | 0 | 5% |
| Insurance | 1 | 1 | 0 | 76 | 21 | 0 | 1 | 0 | 0 | 0% |
| Ish Ops | 53 | 53 | 0 | 145 | 46 | 0 | 23 | 30 | 0 | 6% |
| JN | 1 | 1 | 0 | 136 | 48 | 0 | 0 | 1 | 0 | 0% |
| Org | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0% |
| Saad | 10 | 10 | 0 | 161 | 33 | 0 | 6 | 4 | 0 | 1% |
| Tech | 45 | 30 | 15 | 90 | 24 | 0 | 23 | 13 | 9 | 6% |
| Total | 756 | 627 | 129 | | | 0 | 406 | 327 | 23 | |

| Hire Type | Upto 20 | 20 to 25 | 25 to 30 | 30 to 40 | 40 to 50 | 50 Above |
|---------------------|----------|-----------|------------|------------|-----------|----------|
| New Process Ramp-Up | 2 | 59 | 206 | 317 | 41 | 2 |
| Backfill | 0 | 10 | 49 | 57 | 13 | 0 |
| Total | 2 | 69 | 255 | 374 | 54 | 2 |

The hiring of new employees from the campus is very effective, with low average days for hiring is less and offering rate is also very high

The Recruiter SD have the highest percentage of hiring the employees within the TAT.

For the the org Big Ops ,the recruiter SD have the highest % of hiring employees within the TAT

| | | *London | | | |
|--------------|------------|---------------------|------------|-------------------------------|---------------------------------|
| Source | Count | New Process Ramp-Up | Backfill | Average days taken for hiring | Average days taken for offer on |
| Vendor | 316 | 258 | 58 | 151 | 106 |
| RISE | 274 | 224 | 50 | 114 | 74 |
| Direct | 24 | 18 | 6 | 115 | 68 |
| Portal | 40 | 33 | 7 | 121 | 75 |
| Campus | 23 | 20 | 3 | 53 | 15 |
| RISE NP | 4 | 3 | 1 | 149 | 113 |
| Social Media | 11 | 8 | 3 | 73 | 43 |
| RPO | 1 | 1 | 0 | 47 | 38 |
| Total | 693 | 565 | 128 | | |

- In London hiring the new employees from campus have the less days taken for hiring
- The recruitment was highly done through the source vendor is very high and the average time taken for hiring the employee is high.

| Location | Count | New Process Ramp-Up | Backfill | Average Compensation(in crore) | Average Employee age |
|--------------|------------|---------------------|------------|--------------------------------|----------------------|
| Chennai | 2 | 1 | 1 | 18.75 | 34 |
| Germany | 1 | 1 | 0 | 8.40 | 27 |
| Japan | 1 | 1 | 0 | 12.06 | 31 |
| Kochi | 1 | 1 | 0 | 19.56 | 28 |
| London | 693 | 565 | 128 | 19.71 | 31 |
| Newyork | 58 | 58 | 0 | 14.89 | 30 |
| Total | 756 | 627 | 129 | 19.31 | 31 |

Recommendations

- Implement an automation process with the use of AI for the hiring process and maintain a pre-screened talent pool to reduce hiring delays.
- The hiring cycle is delaying workforce availability and affecting productivity.
- Delays in finalizing candidates lead to losing top talent to competitors.
- Prolonged joining periods could result in candidate dropouts or loss of productivity.
High dependence on backfills (17% of hires)
77 backfills in one category indicate high attrition, leading to additional hiring efforts.
- Speed Up Offer Rollout & Acceptance by implementing pre-approved salary bands to cut negotiation time.
- Enhance Candidate Engagement to Reduce Dropouts
- Company should introduce a policy for serving the notice period policy about 90 days which reduce the lag in the hiring process & a fixed time period accepting the offer or reject
- Improve Employee Retention to Reduce Backfills by Invest in career development & upskilling programs
- Track attrition trends to anticipate backfill requirements.
- Offer early joining incentives (sign-on bonus, joining flexibility)
- Strengthen Vendor & Recruitment Partner Strategy

Thank
You